



Analysis of Fiscal Policy in Nevada

An Overview of the Approach and Findings of the Governor's Task Force on Tax Policy in Nevada



Presentation Overview

- ◆ Assembly Concurrent Resolution 1
 - Requirements
 - Fundamental assumptions
- ◆ Task Force approach
 - Phase I: assumption validation & problem assessment
 - Phase II: Analysis of revenue alternatives & Task Force recommendations



Presentation Approach

- ◆ Assembly Concurrent Resolution 1 provides a road map
- ◆ Reflects the “stepwise” process undertaken by the Task Force
- ◆ Analytical elements highlighted for illustrative purposes
- ◆ Policy considerations discussed, but limited by the Task Force’s belief that policy questions were best left to the Legislature

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Assembly Concurrent Resolution 1

Requirements & Assumptions



A.C.R. 1 - Requirements

- ◆ Task Force appointments
- ◆ The identification of taxes to be reviewed at first meeting
- ◆ A collective review of fees and charges
- ◆ Solicitation of the executive branch, businesses, labor organizations, and local governments

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A.C.R. 1 – Requirements (cont.)

- ◆ Consideration of lowering the retail sales and use tax rate
- ◆ The development of one or more proposal to:
 - Carry out the state’s need to provide additional revenue for state programs;
 - Stabilize the tax base; and
 - Reduce the long-term structural deficit of the state budget
- ◆ “[A]ny recommended legislation must include a plan to broaden the tax base so that it is reflective of the diversity of the state’s economy...”

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A.C.R. 1 – Assumptions

- ◆ Nevada’s population is growing faster than its public revenues
- ◆ It is becoming increasingly costly to provide needed public services
- ◆ A disparity between revenues from current revenue sources and public spending needed to maintain current governmental services has created a “structural deficit”
- ◆ A broad-based tax structure that is reflective of the diversity of Nevada’s economy is a desirable public policy

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Questions Presented

- ◆ What is the extent of the disparity between public revenue growth and the cost to maintain current service levels?
- ◆ Is this problem short term, or is it systemic?
- ◆ What are the underlying factors contributing to the problem, and how might they be mitigated?

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The Task Force's Approach

Key Findings



Task Force Approach

- ◆ Step 1: Review of the state's economy and development of baseline assumptions
- ◆ Step 2: Review state's fiscal system, including historical revenue and spending trends
- ◆ Step 3: Defining the framework of the state's fiscal problem (*i.e.*, what is a structural deficit?)



Task Force Approach (cont.)

- ◆ Step 4: General fund outlook (measuring the extent of the problem)
- ◆ Step 5: State-to-state comparison of revenues and expenditures
- ◆ Step 6: Comparative analysis of revenue alternatives

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Task Force Approach (cont.)

- ◆ Step 7: Recommendation development and scenario testing
- ◆ Step 8: Identification of additional and supplemental issues/considerations

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Key Findings: Economic Overview

- ◆ Population and employment growth are slowing
- ◆ Nevada's economy is diversifying, but remains among the narrowest in the nation
- ◆ Nevada's economy is not recession proof
- ◆ Persons over the age of 65 and ages 5 through 17 have grown to represent an increasing share of the state's population

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Key Findings: State's Fiscal System

- ◆ Constitutional and policy constraints have made the state's fiscal system inflexible
- ◆ The state's revenue system is particularly narrow
- ◆ Considerable use of earmarking
- ◆ Inflation-adjusted, per capita revenues have been declining, similar trend with regard to revenue as a percentage of personal income

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Key Findings: Defining the Problem

- ◆ Structural deficit is defined as a revenue / expenditure imbalance
- ◆ Revenue stability & sufficiency are both issues
- ◆ Selected contributing factors:
 - Changing demographics
 - Economic diversification and relative tax contribution
 - Less construction activity
 - Revenue sources not adjusting with inflation
 - Internet market penetration

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Key Findings: Nevada Fiscal Outlook (General Fund)

- ◆ Projected revenue growth: 4%
- ◆ Projected expenditure growth: 6%
- ◆ Projected gap in 2003-05: \$705 million
- ◆ Projected gap in 2009-11: \$1.4 billion
- ◆ Annual inflation-adjusted, per capita growth:
 - Revenues: -1%
 - Expenditures: +1%

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Key Findings: Nevada's Place Among the 50 States

- ◆ Nevada ranks 30th nationally in state taxes generated per capita and 32nd in state taxes generated as a percentage of income
- ◆ Sales and gross receipts taxes accounted for 86 percent of all state taxes, double the national and western states average
- ◆ Nevada ranked 50th in state and local revenues received from the federal government per capita

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Key Findings: Comparative Analysis of Revenues

- ◆ There is no perfect tax, nor a perfect fiscal system
- ◆ Taxes focused on by the Task Force were those:
 - That “broadened” the tax base;
 - That increased overall system equity and stability;
 - With relatively with low compliance and administrative costs;
 - Managed cash flow; and
 - Addressed inflation issues
- ◆ More of an effort in information gathering as opposed to a statistical measure of preference

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Key Findings: Additional Considerations

- ◆ Expenditure accountability is important
- ◆ Technological investments are necessary
- ◆ The state's sales and use tax bases remains narrow
- ◆ Increasing the state's proportional allocation of federal funds should be a priority
- ◆ Unfunded mandates may be increasingly problematic
- ◆ Economic diversity is important to Nevada's future
- ◆ Fiscal analysis is an on-going process

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Key Findings: Recommendations & Scenario Testing

- ◆ Several alternatives were evaluated
- ◆ Task Force recommendations:
 - Provided sufficient revenues to sustain current service levels through 2011;
 - Balanced near-term cash flow and longer term structural objectives;
 - Reflected the diversity of the state's economy and attempted to spread the burden over all "taxpayer groups" (no silver bullet);
 - Included measures to increase system efficiency, stability, and equity;
 - Adjusted taxes which have eroded due to inflation and were considerably lower compared to other western states; and
 - Included two new levies: 1) State Admissions and Amusement Tax and 2) State Activity Tax

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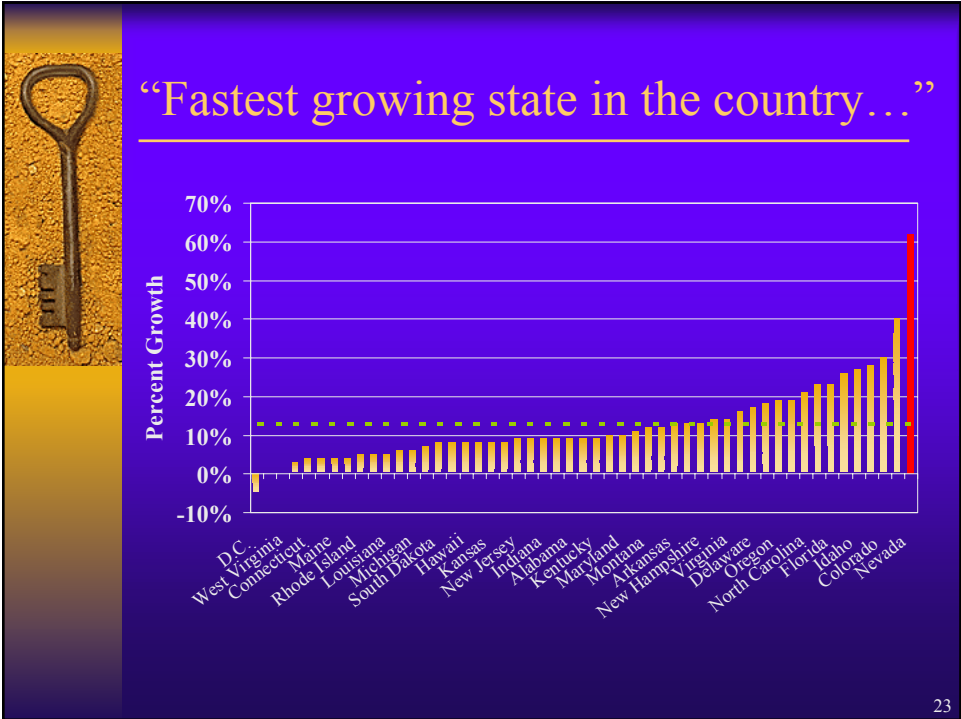
Phase I: Assumption Validation and Problem Assessment



Validation of Assumptions

Clause 1

“Nevada is the fastest growing state in the country, with the biggest gains being made in the populations of school-aged children and senior citizens...”



“Biggest gains being made in the populations of school-aged children and senior citizens...”

**Selected Population Groups Per 100 Residents
1990 and 2001**

Population Groups	1990	2001	Relative Growth
School-Aged Children	17.2	18.0	4.9%
Seniors	10.5	11.1	6.3%



Validation of Assumptions

Clause 2

“The rate of growth of Nevada’s population is much faster than the rate of growth of its public revenue...”

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“Growth of...population is...faster than...
growth of...public revenue...”

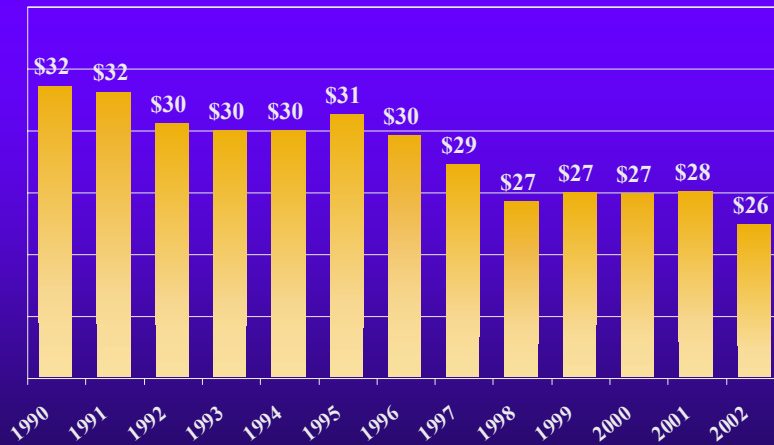
- ◆ Inflation adjusted revenues per capita
 - State of Nevada
 - 1992: \$2,110
 - 2001: \$2,010

 - State of Nevada General Fund
 - 1992: \$820
 - 2001: \$790

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General Fund Revenue Per \$1,000 of Personal Income



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Validation of Assumptions

Clause 3

“Nevada is falling behind in the revenue collections needed for funding K-12 education, for meeting the long-term care needs of its growing senior population, and for keeping pace with soaring energy demands and the costs of those demands; and...”

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Validation of Assumptions

Clause 4

“When there is a disparity between the growth in revenues from current revenue sources and the growth in public spending needed to maintain current governmental services, a structural deficit in the state budget arises...”

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Problem Assessment

- ◆ Step 1: project general fund revenue sources
- ◆ Step 2: model general fund expenditures by category
- ◆ Step 3: balance revenues and expenditures to identify the extent of the “gap” (should one exist)

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Key Assumptions

- ◆ Long-term in nature (*e.g.*, applying average growth rates to smooth trends)
- ◆ Projection period: FY 2001-02 through FY 2010-11
- ◆ Maintaining current service levels
- ◆ Existing revenue sources only
- ◆ Did not attempt to project/reflect the uncertainty of world events

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Step 1: Revenue Outlook



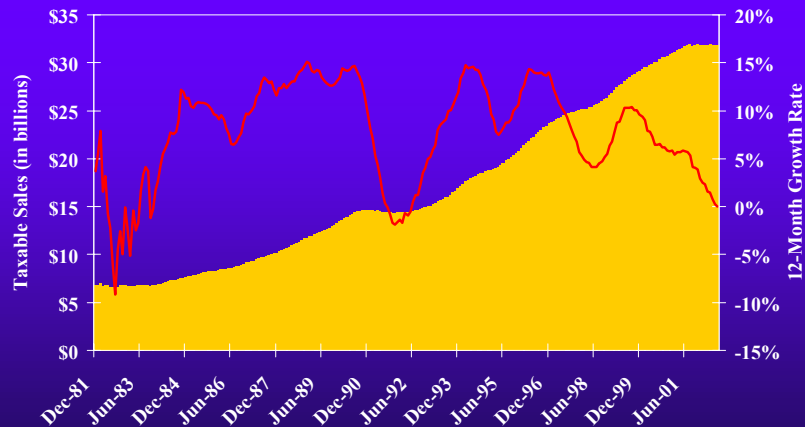
Revenues Reviewed

- ◆ Primary sources
 - Retail sales and use
 - Gaming fees & taxes
 - Insurance premium
 - Casino entertainment
 - Excise taxes
 - Business license
 - Mining tax
 - Car rental fees
- ◆ Secondary sources
 - Licenses
 - Fees
 - Fines
 - Use of money and property
 - Other revenues

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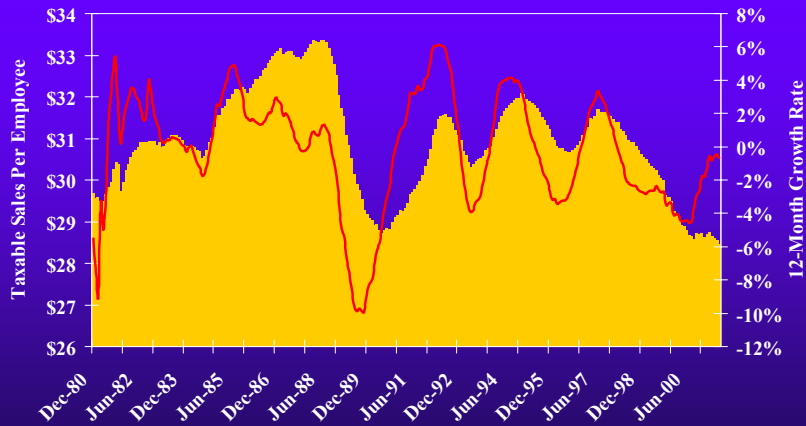
Taxable Retail Sales, 1981 - 2002



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Inflation Adjusted Taxable Sales Per Employee, 1980 - 2002



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Factors Impacting Sales Tax

- ◆ Less construction activity
- ◆ Slower economy (domestic and abroad)
- ◆ Increasing market penetration by Internet retailers
- ◆ Economy diversifying away from tourism
- ◆ Increased spending on services

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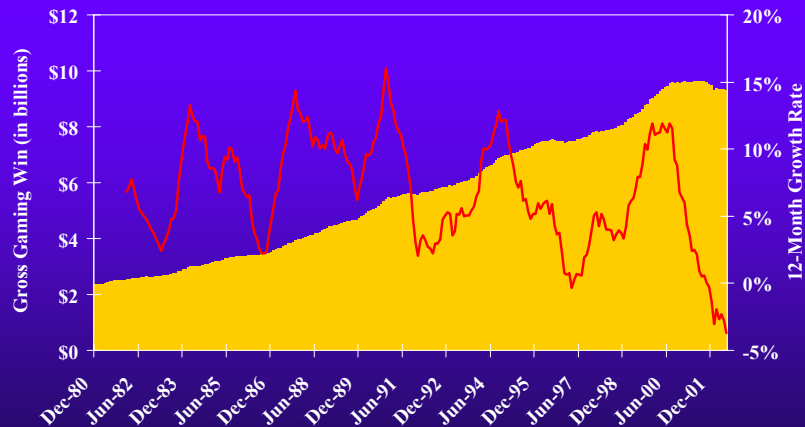
Illustrative Example

	HH 1	HH 2	Change
Households (HH)	100,000	110,000	+ 10,000
Taxable spending per HH	\$10,000	\$10,000	\$0
Internet spending per HH	\$1,000	\$1,500	+ \$500
Total taxable sales per HH	\$653	\$616	- \$37

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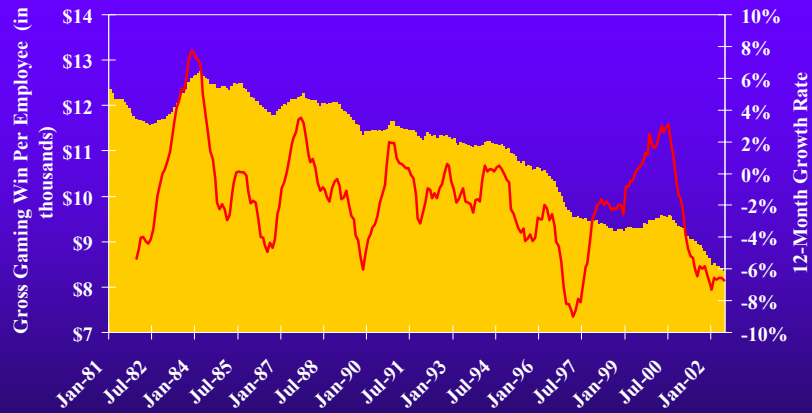


Gross Gaming Win, 1980 - 2002



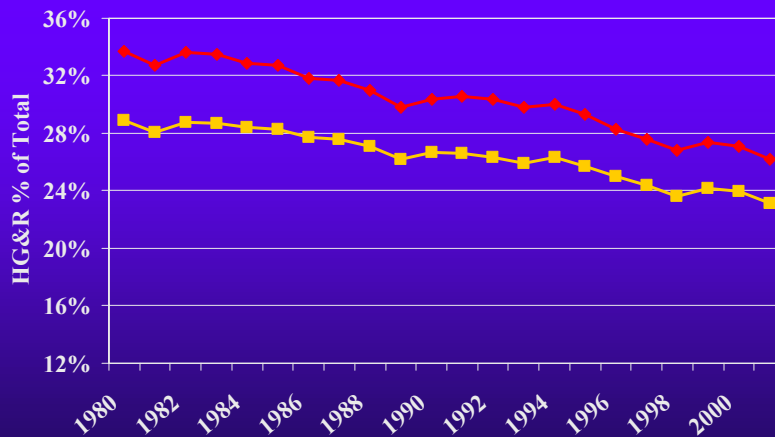
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Inflation Adjusted Gross Gaming Win Per Employee, 1981 - 2002

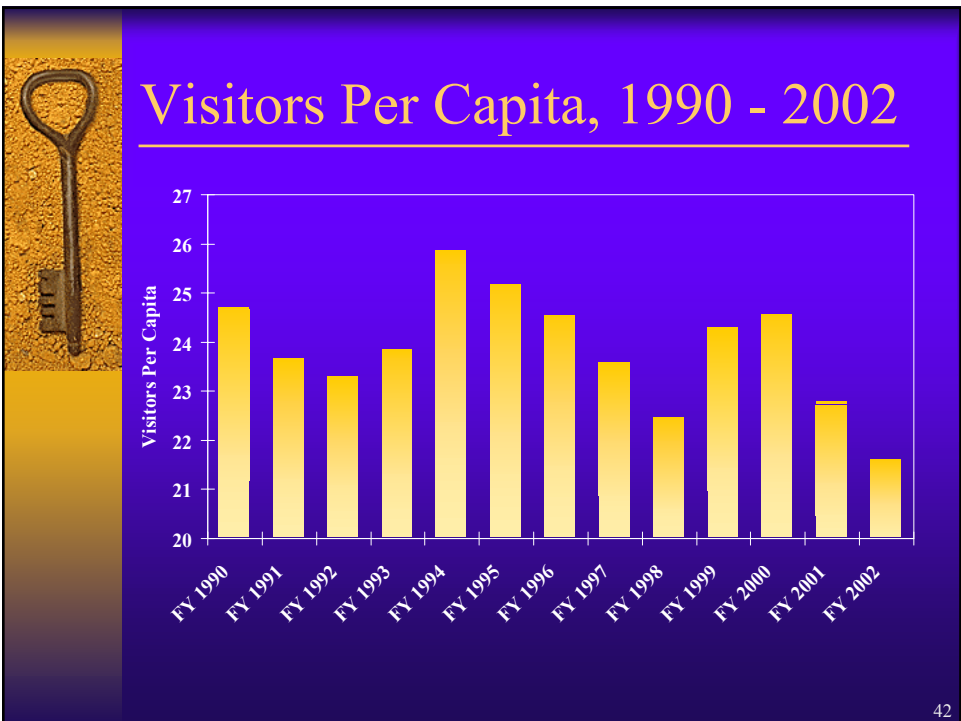


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Hotel, Gaming & Recreation as a Percentage of Total Employment, 1980 - 2001

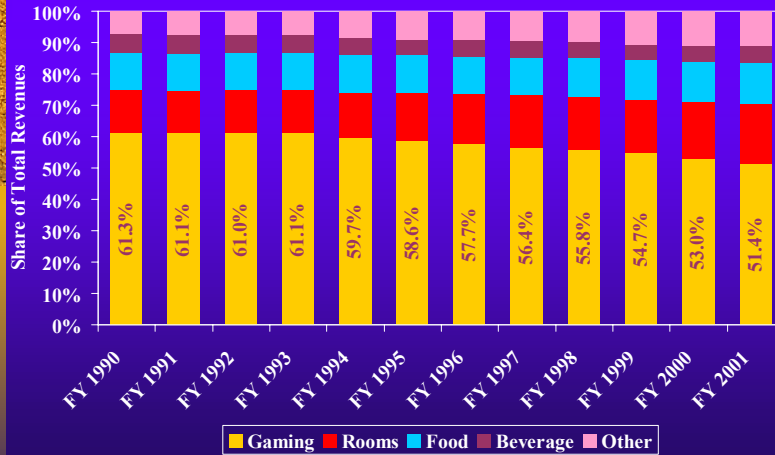


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Visitor Spending, 1990 - 2001



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Illustrative Example

	Year 1	Year 2	Change
Number of visitors	10,000,000	10,100,000	+ 100,000
Population	1,000,000	1,100,000	+ 100,000
Visitors per capita	10.0	9.2	-0.8
Tax generated per visitor	\$10	\$10	\$0
Total tax collections	\$100,000,000	\$100,010,000	+ \$10,000
Tax collection per capita	\$100	\$91	- \$9

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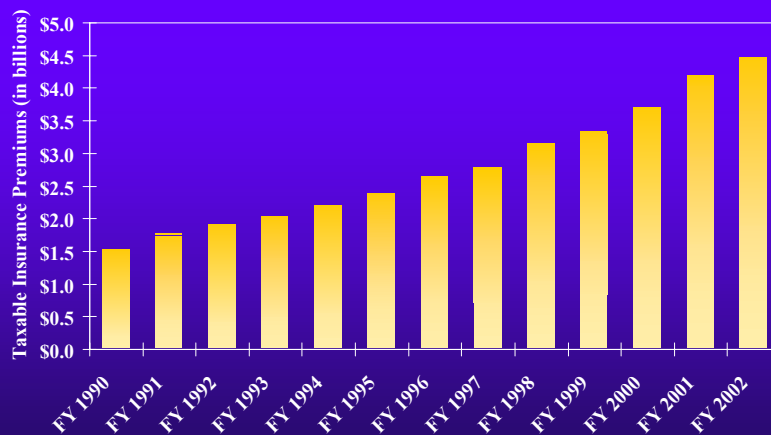
Factors Impacting Gaming Tax

- ◆ Visitor spending patterns (gaming vs. non-gaming)
- ◆ Visitor make up (convention vs. tourist)
- ◆ Gaming proliferation (California & Arizona)

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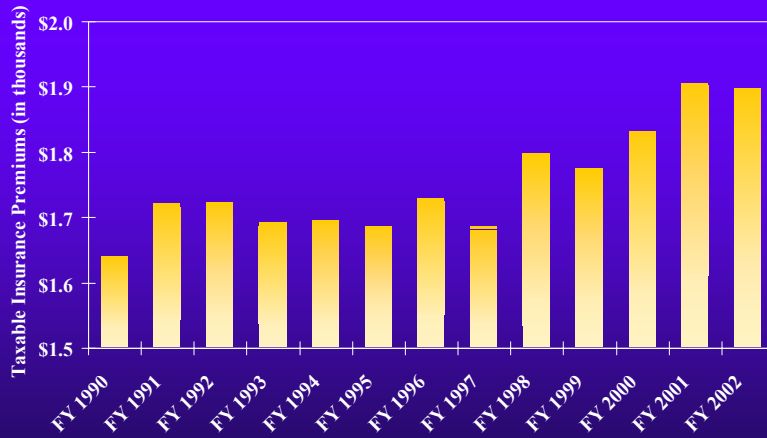


Taxable Insurance Premiums, 1990 - 2002



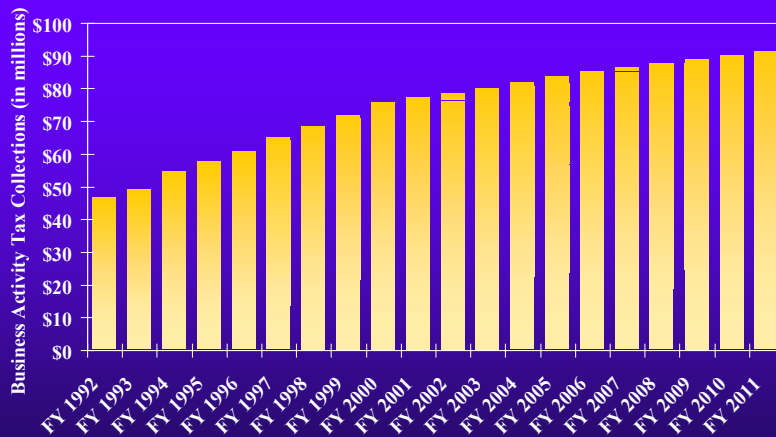
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Inflation Adjusted Taxable Insurance Premiums Per Capita, 1990 - 2002



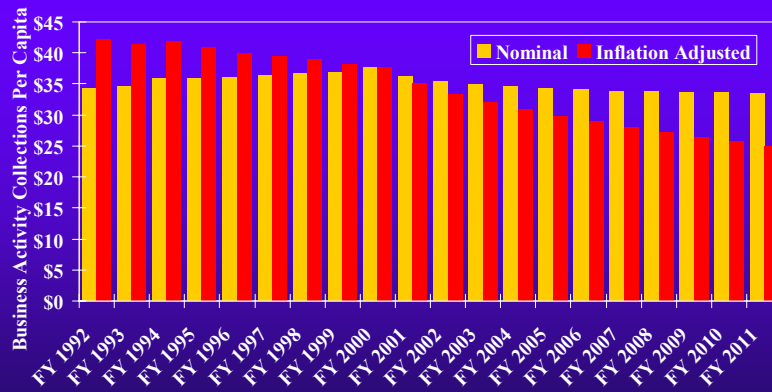
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Business License Tax Collections, 1992 - 2011



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Business License Tax Collections Per Capita, 1992 - 2011



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Key Revenue Findings

◆ Quantitative

- Revenue growth projection: 3.9%
- Inflation adjusted per capita growth: -1.0%
- Largest gains:
 - Insurance premium taxes
 - casino entertainment tax

◆ Qualitative

- Nevada's revenue system is eroding
- Progressive elements help offset regressive design
- Issues will exist regardless of spending levels

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Step 2: Expenditure Projections



General Approach (Two-Step)

- ◆ Baseline development
 - Population
 - Inflation growth
- ◆ Individual category modeling
 - Caseloads
 - Revenues
 - Transfers
 - Federal funding



Spending Areas

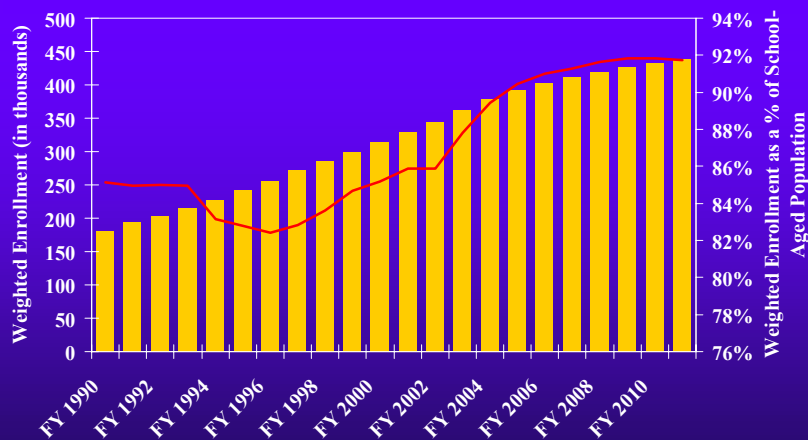
- ◆ Constitutional Agencies
- ◆ Education
 - K-12
 - UCCSN
- ◆ Finance & Admin.
- ◆ Special Purpose Agencies
- ◆ Human Services
 - Medicaid
 - Nevada Check-Up
- ◆ Commerce & Industry
- ◆ Public Safety
 - Department of Corrections

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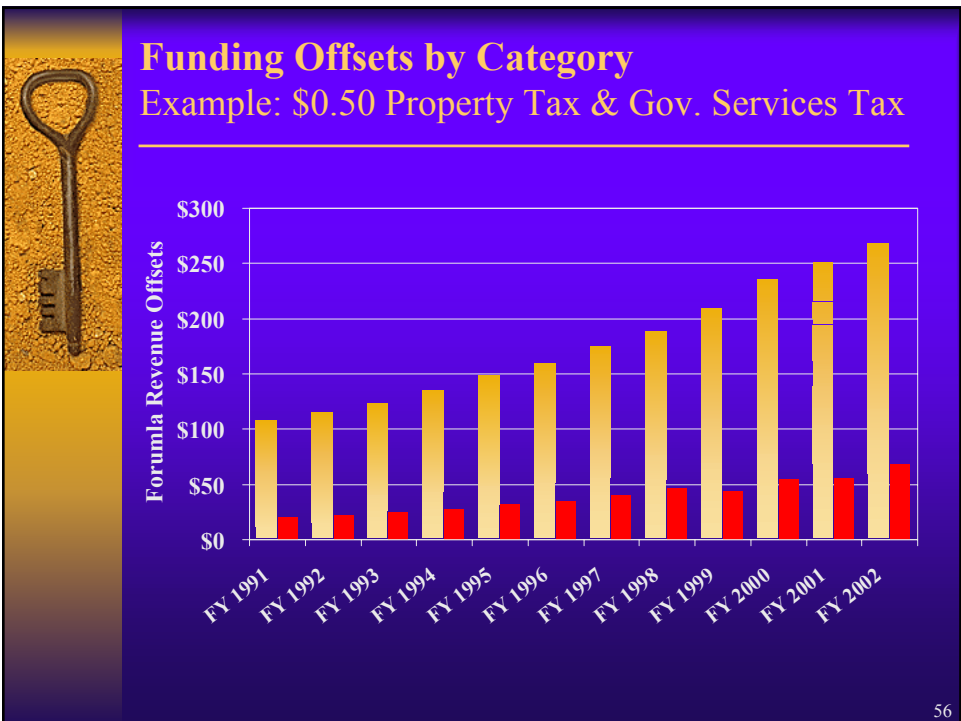
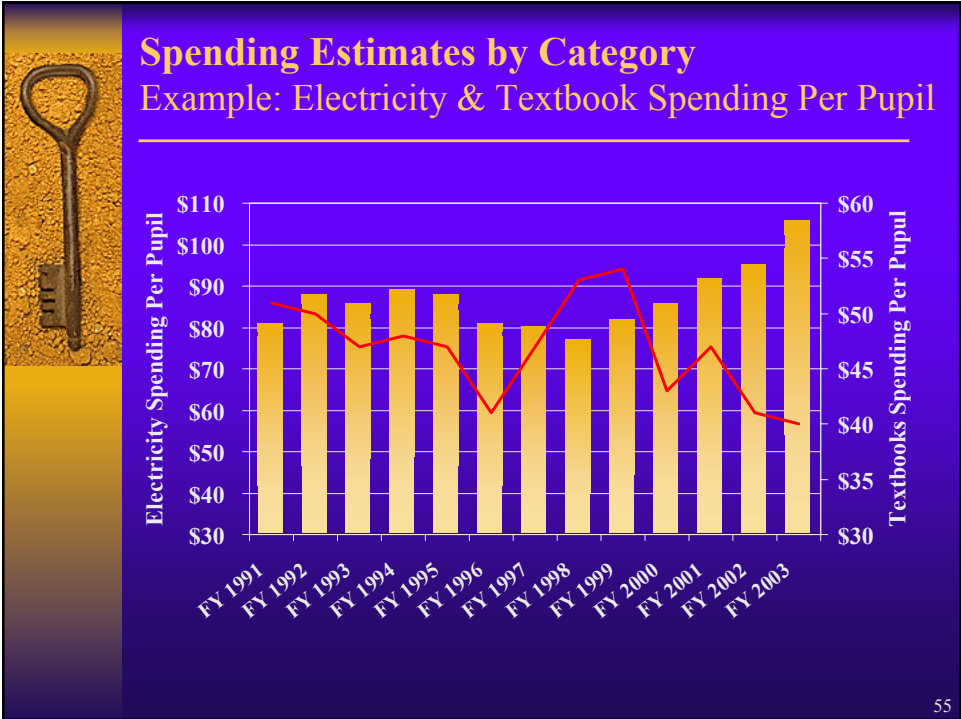


Caseload Estimates

Example: K-12 Education Weighted Enrollment

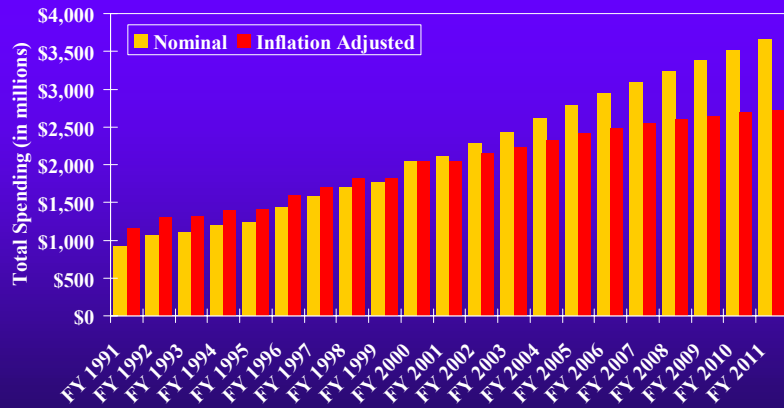


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Total Spending Estimates

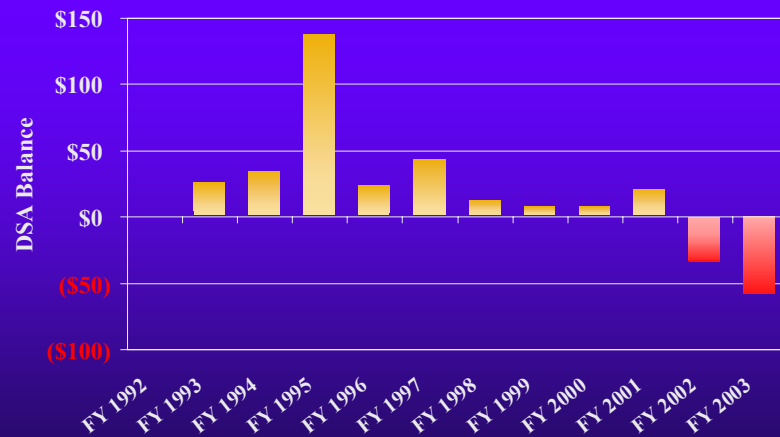
Example: K-12 Education



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Impact on the State's General Fund

Example: Distributive School Account



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Key Expenditure Findings

- ◆ Demographic changes are making it increasingly costly to maintain service levels
- ◆ Structural considerations are placing an increased burden on the state's general fund
- ◆ Certain operating and personnel costs are increasing at rates faster than inflation
- ◆ Anticipated inflation rate to maintain current service levels: 6.1%

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Step 3: Revenue/Expenditure Gap



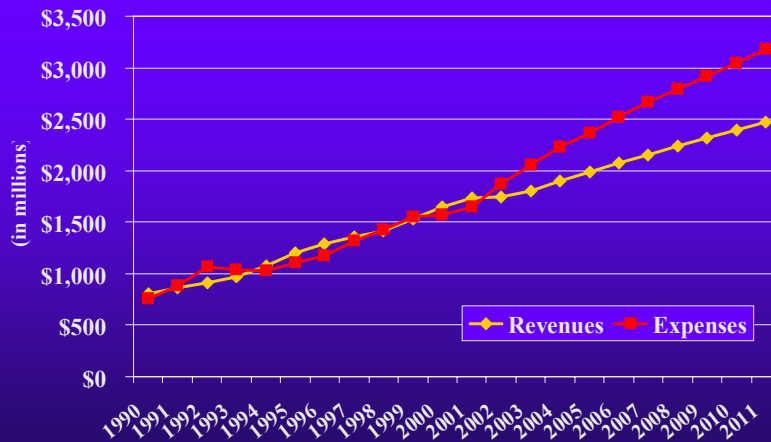
Fiscal Outlook

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- ◆ Projected expenditure growth: 6.1%
- ◆ Projected gap in 2003-05: \$705 million
- ◆ Projected gap in 2009-11: \$1.4 billion
- ◆ Annual inflation-adjusted, per capita growth:
 - Revenues: -1.0%
 - Expenditures: +1.0%

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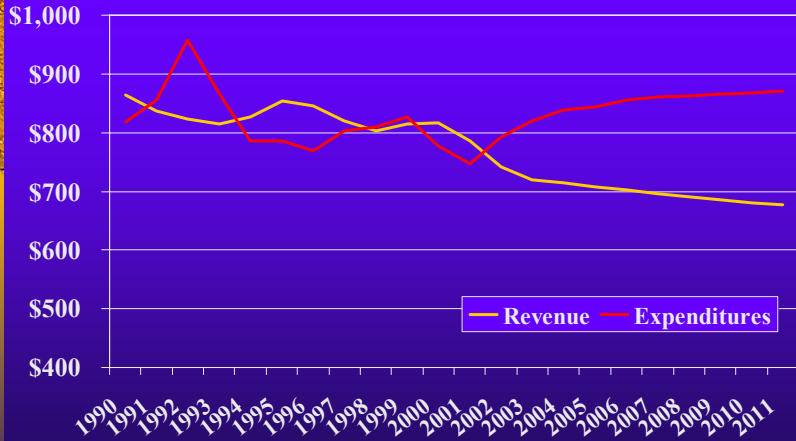


General Fund Revenues and Expenditures, 1990 - 2011



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General Fund Revenues and Expenditures Per Capita, 1990 - 2011



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Revenue/Expenditure Gap: Summary

	2003-05 Biennium	2009-11 Biennium
Revenues	\$3.9 B	\$4.9 B
Expenditures	\$4.6 B	\$6.2 B
Surplus/ (Deficit)	(\$705 M)	(\$1.4 B)

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